World Business Newspaper hitpJ//www.F. F.com
 Spain's Popular Party
Why Aznar aims for a
younger, softer profile younger
Page 3


WORLD NEWS for help as quake toll rises above 500



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Page 2


## BUSINESS NEWS

SAP shares rise on hopes of growth

## in Asian markets

















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WORLD MARKETS
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| Ambitious in everything |
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| it has tried |
| John Lloyd, Page 12 |

 Jini Complications in Sun's bid to simplify networks IT, Page 9

## Schröder to delay end of nuclear power

Decision strains Red/Green coalition



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 workers may win greater protection

















 Simplogers and urion began



Irretional exuberance Should central banks protect investors? Martin Wolf, Pago 18

## US seeks to allay Russian fears

## By Soh Thorndill anad Saphern Fide In Washington Madeleine Albright, US secretary of state, yesteriay secretary or state, yesteriay tried o calm Russian fears that the US intended to that the US intended to abandon the Anti-Ballistic Missile (ABMO treaty saging  <br> Whole arms control struc- turee. The treaty has become the latest a Issue of of ontention in US-Russian relationshin latest issue of contention in a US.Russian relationship some observers soy has reached ite ith chlliest pans reached its chrlliest point since the end of the Cold War. The treaty, orignolly signed by the US and soviet Uniom in 1972 has been called into question by a US devision this sueston by a to sifty research inth a timited sift research into a limited national missile defence sys. tem Aithough the US adminis| Athough the $\begin{array}{l}\text { US adminiss } \\ \text { increasing }\end{array}$ |
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research spending on anti- "Star Wars" system envis. cuts in strategic offensive Russia to take account of the intense pressure from
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Mrs. Albright sata that
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 COALITION DISPUTE EU COMMISSIONER IN CONTROVERSY OVER ALLEGED DONATIONS
Political gift claim rocks Dublin







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NEWS DIGEST
NATO TO ISSUE WARNNG TO SERBS
West may force Kosovo combatants into talks


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pher HII, the European Union Kosovo emissay, Woligang
 Alexander Avderyv.
However. the Yugoskav deputy prime minister. Vuk Dras-
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INTERNATIONAL OLYMPIC COMMMIIEE Switzerland confirms tax break






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## WORLD BANK LOAN

Romania pressed on reforms The World Bank yesterday imposed conditions on the
granting of a $\$ 500 \mathrm{~m}$ structural adjustment loan 10 Rorminia
 requiting that the
nomlc reform. nomilic reform
Foternern to Romania's previous non-compliance with
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Finth the World Bank and tite Intemational Monetsy the passing of this year's drait budget, planned to run a
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the re-captalisation of Eancorex, a state bank.
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stand at si.8bn. Joe cook, Bucherrest

## CIECH ECONOMY

## Growth forecast slashed



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 Portuguese wages
Public sector pay rise agreed





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## UKRAME DEBT

IMF holds back loan tranche




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## Turkey seeks to win IMF praise and support

By Layta Boulton in intanantul Turkey will today begin



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Aznar hopes for progress on long march to the centre
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Court boost for parallel vehicle importers T
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## Classified information.

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The English version of the interim report for the cen pulishered and may be obtained from: Kobe Steel Europe Ltd.



VENTURE CAPITAL CALL PLAN TO CREATE WORLD-CLASS HIGH-TECH ENCLAVE HELD UP BY LACK OF FINANCE Beijing in 'Silicon Valley' push

Foreign banks look to reduced role in a bruised China James Harding considers the knock-on effect of a growing credit squeeze


Back to basics
in Vietnam

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INTERVIEW LI KA-SHING
HK urged to resume land sales




Pakistan, India set for fresh N-talks
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NEWS DIGEST VOTE-RIGGING CHARGES Sri Lankan ruling party captures vital council


Spur tö domestic demand
China eases monetary policy


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## OLYMPIC SCANDAL

Swimming officials under fire

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Hent Tots:

Three big guns to
fight Israel election



Cell transplants emerge as brain disease cure





NEWS DIGEST
'PERSISTING DIFFERENGES OF OPINON' South Africa's elections chief resigns
The head of South Africa's Indopendent Electoral
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## 'MILENNUM BUG'

Poor country computer threat Just over a third of developing countries have ninulated
programmes to deal with the "Millennumm bugu" Year 2000


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Mark Suerman, Washington

AR RAIDS ON IRAQ
US widens choice of targets







Prince's pivotal position in army key to dynastic upheaval



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WORLD TRADE

## Indonesia

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Italians urge EU to retreat in banana dispute with the US


TRADE SPAT
Hungary angered by Czech complaint to WTO



 SOUTH AFRICAN POST OFFICE

Four in bidding for contract Four intemational consoria are bidding for a contract to
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Naidoo, minister of

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 WTO LEADERSHIP
EU indecision delays choice

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JUDGE JACKSON SOMNOLENT EXTERIOR HIDES FINE LEGAL MIND Slumbering bear spends winter with Microsoft

By Plocherd woilite


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## On the welb today

- Colombie appeal for quake supplies - Canada finds downslde to chartiter of rights e Nass planss seach for allen Iffe forms o Mexican


CONTRACTS \& TENDERS


Menem forces dollar plan to top of political agenda in Argentina

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## Brazil central banker rejects capital controls




CHANGETHE PERSPECTIVE We work hard for punctual departures and artivels. We work hard for fast and rellable connections, too. So when we tak about service and keeping our promises, we mean it. Actually, we are quite famous for that If your interest lies in the new Northem Europe, we cover the region for you. And if you are heachng firther east or west, we can fly you there as well, va the Helisiki gateway, voted Europe's best arport by the triveleris. Call us $f \mathrm{f}$ you are reacty to change your perspective.

Oilfield royalty rules may be eased


Corrosive influence of power begins to tarnish image of Blair administration
PM's high rating in polls is not shared by his government, says Deborah Hargreaves


GOVERNMENT OF THE REPUBLIC OF ALBANIA
MINISTRY OF FINANCE
PRIVATISATION OF
THE NATIONAL COMMERCIAL BANK OF ALBANIA
The Ministry of Finance (MoF), on behalf of the Goverment of Albania,
advertises the privatisation process of the National Commercial Bank (NCB) of Abbania (Decision No. 725 of date 19.11.1998), In ordier to pre-quality potential C9
ncs is currentily a $100 \%$ state-owned retaif commercial bank with a nation wide As defined in the privatisation formula of NCB, (Law No. 8433 of date
$21.12 .1898) 100 \%$ of sharehoding will be privatised. More than .50\% of shares will be sold to a strategic investor, namely a bank with an active commercial banking experience, urough an openi international tender. The remaining shares

Ther
The tendering process will be in two stages:

- evaluation and final selection

Potential hivestors are asked to present the following documents:

- Act of estabishment, bank by-law, brief profile of the bank and its activities, banking operations for the pest three years, amount of capital, management system and its adminisistrators
Auditor's report for the past three years
- Audited profit and loss accounts for the past three years
- Watten consent form supervisory authantities of the country of origin for

Documents sent in advance by interasted investors are valld and pre-
quaulfication will be based on the above requested documents.
Pre-qualification of potential investors will be based on the following criteria: Aeputed interational bank or innencial group with direct commercial banking experience

- Proven financial and technical resourcos to devalop NCB as a malor - Provmercial bank In Alibania - Proven capability to integrate NCB into its intiernetional operailons
Adequate evidence to demonstrate that all Allamian banking and other
relevant legisilation requirements would be met, notably the granting of a relevant legislation requirements would
banking license be the Bank of Albania
New investors who are interested to take part in the privatisation of NCB , should
request from the Banking Supervision Department in the MOF, TeUFax +35542 35062 , until $1^{\text {a }}$ February 1999 , a copy of 'A review of National Commercial Benk as an investment opportunity' against signing a confidentiality agreemem
MoF will prepare a short list of quallifed investors who will be invited to submit a
final bid proposal. Selection criteria for tendering will be altached to the invitation.

15 rebruary 1999 a 12.00 a.m.
The objective of the tender proces
entering into direct negotiations.
All documents must be submitted in English language to:
Mr. Drtian Prfiti,
Chief of Cabinat
Ministry of Finance,
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Hopes for
economy
boosted
by survey

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Beatings put strain on accord over $\mathbf{N}$ Ireland

| By Devid Wighton, |  |
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INWARD INVESTMENT
Chinese companies study potential factory ventures
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The Chinese delegation, who spent 10 days in the UK. The Chinese delegation, who sper
 vized consumumer company and a collaborativi maiker. The UK now hase 58 Inward investrnents from maitiand cribution and banking rather than man uffacturing -a sime xperience in Europe. The Invest in Britain Bureau said it experience in Eure of any mainlund Chinese companies manu
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INTERNET ACCESS
Toys $R$ Us to offer free service Toys R Us, the US-based toy and garnes group, is to tol-
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ANTI-RABIES LAWS
Reform may come before 2000
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timentable of the Houe of Commons About 5.000 dobs
and 3,000 cats spend six months in quarantine in the UK

EU DEVELOPMENT AID
Call to help poorest countries
The UK yesterday called on the European Union to
rebalance tis divelopment aid burget to provide poorest
countios with a preater share. George Foulkes, funior
development miniser, liament and non-govemmental organisations that the pro-
portion of tud development al going to the poorest coum-
tries had fallen from more than 70 per cemit 10 years 290

 in exxreme poverty. Mr Foukes' intervention is part of an aflort by the UK goverrment to reform EU aid. The govreconty sald the EU's financial and procurement proceures acted as a brake on fifexible and efficient implemen-
 BREWER'S APPEAL
Court to rule on lower duty
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STATE PAYMENT DELAYS
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## Output at Land Rover to be curbed





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## SIEMENS

## THE'MUSTHAVE'COMPUTER FOR290MILLIONPEOPLE



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Siemens Computer Systems
Information meets Communication

## A New Future Takes Shape

## DAIMLERCHRYSLER

Our future is formed by people.
People imbued with curiosity and courage. People who devote themselves to making things happen. Like the $\mathbf{4 2 8 , 0 0 0}$ employees of an extraordinary new company -
DaimlerChrysler AG.

We wish this new company and all those who work for it a great 1999 and success in leading the way to a bright new future.

In looking to this new future, we also take great pride in our common past:

- As a reliable banker - serving your everyday banking needs around the world
- As lead underwriter for decades, providing innovative financing like:

Indirect placement of approximately $25 \%$ of the capital stock of Daimler-Benz Aktiengeselischaft through the establishment of Mercedes-Automobil-Holding AG in 1976

Redistribution of a $\mathbf{1 0 \%}$ block of shares of the capital stock of Daimier-Benz Aktiengesellschaft in 1985

Sponsoring the innovative 1996 and 1997 equity-linked bond issues, as well as the extraordinary capital increases in 1994 and 1998

- As an advisor and counterpart on debt capital markets worldwide
- And most recently:

As an advisor on the merger of Daimier-Benz Aktiengesellschaft and Chrysler Corporation to form DaimlerChrysier AG

As coordinator for the global share register of DaimlerChrysler AG

New goals. New challenges.
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Deutsche Bank


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## Battle of the Old Masters




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Healthcare Reform: The Real Stakes.

## ing the past two decades, all

ceded some form of benal havere lew years aroo, he Un U. S . was consumed a vigrorous public debate obout heallibcarc. In the end, the debate was a use(u) one, realifrming thal he U.S would retain Insteed of reform imposed from the top underwent smme rather pronfound selfThe market - not the goveraruent - man. aged io mring innation out of the private heallhcare markeL
carce cossus, are agpain on the rise. At the sampe line, Amerikan paiènts- inke pacients elsevewhere - are becoming more vieal
ubout the restrictions many face in their reform is unce again in the air
We muat think twice. though. before
embarking on "reform" if that means imposing further restrictions on our heallhcare markets. The more sensible course market work better - that is to the shar lage of consumers I bose this ar ment on our company's decades of experience in heilhherere systems around the world, which has given us a unique global perspective on the right and wrong way to reform1 headhecare. The wrong may is to impose layer afler layer oif regulation and restricilions. We have seen this approach stied in many countries, and we have almayys seen it fail - fail to hold



LETTERS TO THE EDITOR
Japan must follow road less travelled


## Expect a much bigger bond crash


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PERSONAL VIEW EISUKE SAKAKIBARA
Japan: don't panic
Critics have argued that the Japanese economy is facing shipwreck and that the



THE LEX COLUMN

## Battle of the portals



## King Hussein returns to US for medical checks

Fears over Jordan's stability after verbal attack on brother


#### Abstract


















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Industrial Consultants, Auctioneers \& Valuers + 441714058411
 Capitol Hill joins Cargill inquisition




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## Bakrie moves to

 restructure debtBy Sander Thomene in Jakrat $\stackrel{G}{\square}$

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 US nut output hit by bad weather


COMPANIES IN THIS ISSUE



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# Toronto-Dominion Bank ponders offering 



Tenneco sale to help reduce debt



## Raytheon

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NEWS DIGEST

## COMPUTING

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## by stock split



Case sees sales downturn















Innovative financing solutions for the Euro money market.
groups: results on target









Coca-Cola stays upbeat

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## PNB unveils heavy provisions to tackle bad loans



Bargains fail to fire in batte against recessín
Japanese retailers are trying to lure customers with price cuts but it is a risky strategy, writes Alexandra Hamey




| Nick Cashmote. | ent. Howervor. PNB neveded |
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| Nick Cashmore. | YPLI pruvisions. |
| on the assumption | Mr Cashruure salld thr |
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| $\begin{aligned} & \text { capital, its adequacy ratio } \\ & \text { rould rise to about } 13 \text { per } \end{aligned}$ | zo." he said. |



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## Moody's drops Mazda to junk bond status



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## bad loan <br> SAP shares rise on hopes of Asian growth

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## Institutions force Mirror chief to resign





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Anglo to delay timing of London listing

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## The biggest worries are the dominance of the Oppen heimer tamuly and that, ever efter the


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## $\square$ COMMENT Mirror Group




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FINANCIAL TIMES WEDNESDAY JANUARY 271999 *

## EURO PRICES

 EqumiesMirror Group

##  <br> TRW and Luca agreement close



Adwest :agres ti Dura takeover


There's only one place to go for your euro solutions. And here they all are.
www.ibm.com/euro/impacts_and_opportunlties
www.ibm.com/euro/and_dual_pricing
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www.ibm.com/euro/and_e-business
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www.lbm.com/euro/can_IT_tools_help
www.ibm.com/euro/is_not_just_another_curency
www.ibm.com/euro/_need_a_project_plan
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Bund market JGBBs，gilts grab spotlight ＇too small for derivatives＇



| NEW ISSUES | New mterriational bond issues |  |  |
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| by krocam Herchan |  |  |  |
| Belglum has launched the wormothit |  |  |  |
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| later this week euroone of thewhich is expected to launct Which is expected to 1 launch |  |  |  |
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| Using a syndicate |  |  |  |
| capture a alo global investor base mad achleves greater |  | yileld 26 basis paints over the |  |
| liquidity，which is the key attraction for glohal inves | timi loed |  |  |
|  | Warburg |  | country in mbe muro，irma |
| tors in the euro－za | Read and Cenerale Bank | Belgium deht traies slightiv | gary＇s \＄1．8bn borrowing |
|  | Belgium＇s debt is tradr | inside Itallan and Portu－ | reguirements for this yoar． |
| day＇s issue offered that and | upeei with | paper and a ilttle | The issue was largely |
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| ousily unenthuslastlc about | which have launched |  | from Brazl and China |
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|  | its bond was | curing positive semimemt ior |  |
| Hons typically ensure about 90 per cont of an issue stays | make Belgium＂head of the | the coumery，which is seen as | was priced to yield 87 b basis |
|  | － | － | points over the German |
| Belglum and Lurem | sovereign creits． |  | bumi and traded muchanged |

＿NEWS DIGEST ASSEI－BACKED SECURITIES International issuance in 1998 up 10\％to \＄76bn

 kot will grow by a further 20 per cent in 1939 Monetary，



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countries
Japan
Japan posted the strongest growth with an 80 per const

 European barks to improve their reterins on capial is ind
to lead to strong growth in both rogions in 1999. says the rating agency．
The erport also suggests that emerging markers witl
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 will tum to secunitissaion as a more cost－－ittectiviv sourse
of funds－especilly those with lower rates of from coum
 FUTURES
CBOT still plans Eurex vote Offlidins at the Chicago Board of Trade，the blgess
futures exchange，sidi yeesterday they were stif plunnung Intures exchange，said yestercay they were stit plannung Eurax，the all－electionic German－Swiss exchange and
Europets
argest，in spite of the divisions that have
 and other board members over the didaal，
Memberss will be basked to te on
ander
 exarchangess oblaborotato on the development of a new eloc－
tronic tracing systom built around the Eurex technology． and then disseminate each other＇s products Mr Brennan flow to Germany last week to talk to Eurex

 underying tocinolocy．Most obsevvers think the vote Is
likely to be close，and the result will not be known until likgly to be close，ande the result will
late attemoon．Nikcd T Talt．Chicago

| BENCHMARK GOVERNMENT BONDS |  |  |  |  |  |
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BONI FUTURES AND OPTIONS




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 INTERNATIONAL．BONDS


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## Colombian earthquake pushes up coffee prices

| MARKEIS REPORT |  |  |  |
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| By Paud Solman and Gultan <br> occumant in Lastoon <br> and Adam Thomsson in Bogota |  |  | In late trading on ton. |
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| Colombia struggled | said Antonio Carriona of the | earthquake | Bre |
| earthquake, which shook the |  | traded March |  |
| cin | alds, one of the two worst | robusta coffee ended the | Maanwhile the |
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| icated their desire to | um's malase in the short | requirement romme |
|  | ght that | market rather than esion in |
| soon as possibible. | sere likely to move | ${ }_{2}$ lishing foring market. This shift |
| aase metal prices ended | lower. |  |
|  | Mr Squires sees a swellung | bating the decline in alumin- |
| zetal anct tin showing | market surpius and | fum and metal prices as a |
|  | ers that any production curts |  |
| Aluminiam continaed to |  | Producers have no forward. |
| provoke most of the interest. | to rebalance the alum | ut |
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|  | One effect of the surplus, | doman any rise in aluminum |
| pects taking place in Florida |  | the |
|  | sumers to purchase a higher | ter |

Cargill courts Capitol Hill
The largest private US company is hoping its controversial proposed acquisition of
Continental's grain-trading operations will be approved by the Justice Department Hy makj Tait in chlosen
 corporate player in inter
tional grain markets
just how powerful? That was the question tha.
ing Cargill executives as
they made their way
 aceir companition ory contioposed
grain trading
Thent grain trading operations.
The deal. which would
unite the world
second biggest

 National Farmers Union,
large
said it convid comerps
group,
 Justice Dopartment began an
formal anti-tuust inguiry last November, and the Commod lit Futures Trading commis
sion the US futures industry
regulator, has aliso reguiator, hatas also a. congreessional sublecomumitt tea, meanwhile, came at the
dracel request of anyious
conators. Consolidation agricultural businessee is a examned," stald Senator
Didek Lugar, thats chalrnan
Until now, critics of the

| Carglll-Conti deal have tended to focus on the uS operations, allthough to the extent that the merger has a bearing on grain futures prices or exports, implications could extend well The European Union is also reviewing the transaction. <br> The deal adds Continen faclitities to CargIl's 243. Mr Glickman said it also lifts Cargill's share of US corn exports to 42 per cent. Its share of wheat exports rises from 13 to 19 per cent, and from 13 to 31 per cent. <br> However, the grain-trading usiness simple. Farmers deiver crops locally, so regional concentrations are also rele to export facilities. <br> Meanwhile, futares contracts carry speciftc delivery conditions, meaning concanbecomes doubly sensidtve as it raisan the possibility of market/prica manipulation. nuinole, in the heart of the US grain-belt, looms as the blegest obstacle. This is Conth's strongest area, where 30 of its US thelitities are con. centrated. It is also the ares whare there is the blggest |
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## US nut

 output hit by bad weather
## by Paul Solman

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LONDON SHARE SERVICE



## LONDON STOCK EXCHANGE

Merger fervour fails to support erratic Footsie

Reed Int higher COMPANIES REPORTI y Peter John, Joed Kiaz Reed International led the
media sector higher as a bro ker recommendatiton com-
ined with spectutaion that竍 The shares shot up $291 / 2$ Shwaite pointing out that the umdervalued internet play.
Anayst Lauriten
said: Reed har been beaver. ng away with a huge num. which the maerketheopment has tailec to appreciate
she sald the publisher had
developed 18 walue-added
 Lorma Tilbian, at WestlB
Panmure, ajeed hat
Reed was serlously undervalued She pointed out that crowth was rastrained by pleton and Hermun Bruag idink, conchalirmen
However there However, there was strong auple of senior ezecurtive
om Simon \& Schuster, the

## Another positive factor was the ever-llowing stream of thakeverer stories, botth at

 con the other tile of the
interest rate
debate, viewed debate, viewed by many
obsevers as the main driv. ing force behind market sen-
timent over recent years.
remained in the balance. UK interest rates have
fallen by 150 basis paints falien by 150 basis points
over the past four months
and there were strong enpectations that a weakenentig
domestic economy would
prome prompt another reduction. dented last week by a stron- wat the choseare the FTSE 100 $\qquad$

| the move by TRWW of the US Foderal coungail <br> Second- and third-line stocks were never really threatened by the bouts of uncertainty affecting the leaders. <br> The FIEBB is0 clased a net 2.6 hitgher at 4.8558 , having Tht a session high of 4880 while, setiled 3.6 alhead at 20050, having got to within 3.5 of the 2,100 level <br> Turnover in thé equity mariset once more topped the lin shares mark, with non-FTSE 100 issues accounting for just over hall |
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 US group which sold its edur-
cational and specialist pubHishing arm to Pearson last
year.
Pearson. meanwhile. sur-
prised many media analysts
 Bith tinanciel Times, jumped
nis.a.
tew closing hugh of
the Comments on Monday that
Pearson is to put several of
Its reference and busimess and professelonal publinshing
operations un for sale, as operations up for sale, as
wen as news of a proposed
joint venture with
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cermanites to publish a man companises to publish a
German-lancuage puition of
the Financlial TTmes, However, dealers sald many medid blue chips wer
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even smaller publishers even smailer publisher
were being sucked is
Ruromoney jumped 200
 was buying an 80 per een ties, provider of emecring markets, $\begin{aligned} & \text { Inancial, econom } \\ & \text { and company in } \\ & \text { and }\end{aligned}$ However analystst erpmertion the acquisition to dilute
ings by 18 per cent.
Directors Diryectors at Abbe
National were apparenti






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FTENASGare badex


##  <br> European Community Newspaper.





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Earnings fear casts shadow over Wall St

São Paulo looks cheap for bargain hunters







## Printemps springs higher



## Pace of reform boosts Tokyo



| posite inder was up 15.67 or 54.1 per cent. Brokers sald biue chips were the maln target for investors. |  |
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| Rpd,500 and tobacco group |  |
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| 4,950. Telkom advanced 75 to Rp3,350. |  |
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|  | which surged 202 per cent |  |
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| news that three foreign cement groups were in talks |  |
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| feature adding Wonl,400 at United Microelectronics |  |
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Dublin learns

## to talk in euros



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    Po Box 81719 , Mersthetitown 2107

